

## DOD DIRECTIVE 5101.08E

# DOD EXECUTIVE AGENT (DOD EA) FOR BULK PETROLEUM

**Originating Component**: Office of the Under Secretary of Defense for Acquisition and Sustainment

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**Reissues and Cancels:** DoD Directive 5101.8, "DoD Executive Agent (DoD EA) for Bulk

Petroleum," August 11, 2004

**Approved by:** Robert O. Work, Deputy Secretary of Defense

Change 2 Approved by: Sajeel Ahmed, Acting Director of Administration and Organizational

Policy, Office of the Chief Management Officer of the Department of

Defense

#### **Purpose:** This issuance:

- Establishes policy and assigns responsibilities for the management of bulk petroleum pursuant to the authority of the Secretary of Defense under Section 113 of Title 10, United States Code.
- Designates the Director, Defense Logistics Agency (DLA), as the DoD EA for Bulk Petroleum in accordance with DoD Directive 5101.1, with authority to delegate to the Commander, DLA Energy.
- Addresses the roles, responsibilities, and authorities of the DoD EA for Bulk Petroleum, subject to all applicable laws.

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## **SECTION 1: GENERAL ISSUANCE INFORMATION**

- **1.1. APPLICABILITY.** This issuance applies to OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the DoD (referred to collectively in this issuance as the "DoD Components").
- **1.2. POLICY.** The DoD EA for Bulk Petroleum focuses on end-to-end supply chain management and oversight for all DoD bulk petroleum products and systems in coordination with the DoD Components, with emphasis on improving efficiency and effectiveness.

#### 1.3. INFORMATION COLLECTIONS.

- a. The assessment of the DoD EA for Bulk Petroleum's effectiveness and efficiency in meeting requirements and recommendations for improvements, referred to in Paragraphs 2.5.a and 2.7.b of this issuance, does not require licensing with a report control symbol in accordance with Paragraph 1.b.(9) of Enclosure 3 of Volume 1 of DoD Manual 8910.01.
- b. The DoD EA for Bulk Petroleum operational information and capabilities, referred to in Paragraph 2.5.c of this issuance, does not require licensing with a report control symbol in accordance with Paragraph 1.b.(9) of Enclosure 3 of Volume 1 of DoD Manual 8910.01.
- **1.4. SUMMARY OF CHANGE 2** This change is administrative and updates references and organizational symbols to reflect the reorganization of the Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics, pursuant to the July 13, 2018 Deputy Secretary of Defense Memorandum.

## **SECTION 2: RESPONSIBILITIES**

- **2.1. UNDER SECRETARY OF DEFENSE FOR ACQUISITION AND SUSTAINMENT (USD(A&S)).** The USD(A&S) provides policy guidance and oversight as necessary to ensure the timely and successful implementation of this issuance.
- **2.2. ASSISTANT SECRETARY OF DEFENSE FOR SUSTAINMENT (ASD(S)).** Under the authority, direction, and control of the USD(A&S) and consistent with DoD Instruction (DoDI) 4140.25, the ASD(S):
- a. Provides overall guidance and direction for the management of bulk petroleum through the implementation of DoDI 4140.25 and DoD 4140.25-M.
  - b. Oversees the support activities of the DoD EA for Bulk Petroleum to assure:
- (1) Bulk petroleum requirements are synchronized with the development of operational plans and force structure changes.
  - (2) Bulk petroleum supports operations in all environments.
- **2.3. DIRECTOR, DLA.** Under the authority, direction, and control of the USD(A&S), through the ASD(S), the Director, DLA:
  - a. Is designated as the DoD EA for Bulk Petroleum, in accordance with DoDD 5101.1.
- b. In accordance with DoDI 4140.25 and DoD 4140.25-M, executes integrated materiel management responsibility for the Defense Working Capital Fund bulk petroleum supply chain by providing the following functions to the point of sale:
  - (1) Procurement.
  - (2) Transportation.
  - (3) Storage.
  - (4) Distribution.
  - (5) Ownership.
  - (6) Accountability.
  - (7) Budgeting.
  - (8) Quality assurance and surveillance.
  - (9) Infrastructure sustainment, restoration, and modernization.

- c. In consultation with the DoD Components, executes DoD EA for Bulk Petroleum responsibilities.
- (1) Performs end-to-end analysis of the risk and performance of the bulk petroleum supply chain. Develops initiatives to ensure effective and efficient warfighter support.
- (2) Establishes and maintains integrated information management to provide total visibility of DoD bulk petroleum assets to support:
  - (a) Optimization of the supply chain.
  - (b) Compliance with the requirements of DoD 7000.14-R.
- (3) Establishes and chairs various forums as needed to engage in project prioritization and resource allocation to ensure timely and resilient bulk petroleum supply chain support.
- (4) Engages in planning to focus DoD resources on mitigating risks, enhancing mission effectiveness, and avoiding unnecessary redundancies in managing the DoD bulk petroleum supply chain.
- (5) Coordinates with the Military Services to establish equipment standards and interoperability requirements for bulk petroleum.
- (6) In accordance with applicable law, may procure (to include periodic replacement from capital accounts), lease, capitalize, distribute and, using contract services, maintain and centrally store common tactical equipment under agreement with the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Department of Defense (USD(C)/CFO) and the Secretaries of the Military Departments.
- (7) Advocates for optimization and standardization of the life-cycle management of bulk petroleum equipment.
- (8) Expands and enhances joint bulk petroleum supply chain training for DoD civilian and military personnel, using industry common terminology or DoD best practices.
- (9) Establishes, charters, and chairs a DoD Component Steering Group (CSG) for Bulk Petroleum:
- (a) To provide a forum for DoD Component members to address bulk petroleum supply chain issues, discuss opportunities for improvement, and recommend courses of action to the EA.
- (b) Chaired by DLA Energy (non-voting chair) and comprised of DoD Components. A supporting charter document will identify specific members.
- (c) To research options, identify potential courses of action, work specific issues, and resolve inconsistencies across the entire DoD bulk petroleum supply chain, using joint integrated process teams.

(10) Implements the responsibilities for the DoD EA for Bulk Petroleum in accordance with DoD 7000.14-R.

### **2.4.** USD(C)/CFO. The USD(C)/CFO:

- a. Provides requirements and oversight for implementation of this issuance in the program and budget office for the DoD EA for Bulk Petroleum and the other DoD Components.
- b. Verifies that revolving fund accounts for bulk petroleum are managed in accordance with the guidance in DoD 7000.14-R.

# **2.5. SECRETARIES OF THE MILITARY DEPARTMENTS.** The Secretaries of the Military Departments:

- a. Provide an assessment of the DoD EA for Bulk Petroleum's effectiveness and efficiency in meeting requirements and make appropriate recommendations for improvements through participation in the CSG.
- b. Incorporate supply chain improvement recommendations endorsed by the DoD EA for Bulk Petroleum unless specialized requirements (e.g., equipment and training) are necessary due to unique weapon system fueling requirements.
- c. Drive better visibility and optimization of the supply chain by coordinating with the DoD EA for Bulk Petroleum on operational information and capabilities for locations under Military Service bulk petroleum support contracts.
- d. Budget for and furnish reimbursement and funding to the DoD EA for Bulk Petroleum for goods and services provided through the Defense Working Capital Fund DoD standard price structure.
  - e. Provide adequate resources to execute the responsibilities in this issuance.
- f. Provide the necessary force structure (e.g., personnel and equipment) to install and operate tactical petroleum storage and distribution systems.
- g. Designate CSG participants with authorities needed to represent departmental positions and conduct business as voting members.
  - h. Implement and fund responsibilities in accordance with DoDI 4140.25.
- **2.6. CHAIRMAN OF THE JOINT CHIEFS OF STAFF.** The Chairman of the Joint Chiefs of Staff advises the DoD EA for Bulk Petroleum regarding matters of DoD military contingency and wartime planning and execution.

# **2.7. COMBATANT COMMANDERS.** Through the Chairman of the Joint Chief of Staff, the Combatant Commanders:

#### a. Integrate:

- (1) Assigned DoD EA for Bulk Petroleum personnel into the joint operations planning and execution processes.
- (2) DoD EA for Bulk Petroleum analysis and recommendations for bulk petroleum receipt, transportation, storage, distribution, and quality for U.S. Government, allied, coalition, host-nation, and commercial capabilities during deliberate, crisis-action, and exercise planning in accordance with the Combatant Commanders' priorities.
- b. Assess the DoD EA for Bulk Petroleum's effectiveness and efficiency in meeting requirements and make appropriate recommendations for improvements through participation in the CSG.
- c. Designate CSG participants with authorities needed to represent command positions and conduct business as voting members.

### **GLOSSARY**

#### **G.1. ACRONYMS.**

ASD(S) Assistant Secretary of Defense for Sustainment

CSG Component Steering Group

DLA Defense Logistics Agency
DoD EA DoD Executive Agent
DoDI DoD instruction

USD(A&S) Under Secretary of Defense for Acquisition and Sustainment

USD(C)/CFO Under Secretary of Defense (Comptroller)/Chief Financial Officer,

Department of Defense

**G.2. DEFINITIONS.** Unless otherwise noted, these terms and their definitions are for the purpose of this issuance.

**bulk petroleum.** Petroleum product procured by DLA without regard to the procurement mechanism. Bulk petroleum is delivered in volumes greater than 55 U.S. gallons (208 liters) using delivery modes such as tank trucks, rail cars, pipelines, coastal barges, hydrant systems, and ocean tankers. The base-level systems application and DLA Enterprise Business System account for bulk petroleum inventory and financial transactions.

**DoD EA.** Defined in DoD Directive 5101.1.

**end-to-end.** From acquisition to consumption.

**supply chain management.** The process that produces value for the end user or ultimate consumer by integrating the processes involved in managing the flow of products, services, and information from supplier to end user. The business of orchestrating and synchronizing the supply chain, end-to-end, with a focus on optimizing performance efficiency and effectiveness in support of full-spectrum DoD objectives.

**point of sale.** Point within a supply chain where product ownership is transferred and payment is due.

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### REFERENCES

- Deputy Secretary of Defense Memorandum, "Establishment of the Office of the Under Secretary of Defense for Research and Engineering and the Office of the Under Secretary of Defense for Acquisition and Sustainment," July 13, 2018
- DoD Manual 4140.25, "DoD Management of Energy Commodities," dates vary by volume
- DoD 7000.14-R, "Department of Defense Financial Management Regulations (FMRs)," current edition
- DoD Directive 5101.1, "DoD Executive Agent," September 3, 2002, as amended
- DoD Instruction 4140.25, "DoD Management Policy for Energy Commodities and Related Services," June 25, 2015, as amended
- DoD Manual 8910.01, Volume 1, "DoD Information Collections: Procedures for DoD Internal Information Collections," June 30, 2014, as amended

United States Code, Title 10

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