

Financial Statements of

**CANADIAN MUSEUM OF CIVILIZATION**

For the period ended December 31, 2011

Unaudited

## **NARRATIVE DISCUSSION**

These quarterly unaudited financial statements must be read in conjunction with the March 31, 2011 audited financial statements of the Canadian Museum of Civilization and with this narrative discussion.

As at March 31, 2011, the Corporation was classified as a Government Business-Type Organization (GBTO). Consequently, the March 31, 2011 financial statements were prepared in accordance with Canadian generally accepted accounting principles. Effective April 1, 2011, the Corporation adopted public sector accounting standards applicable for a government not-for-profit organization (GNPO). These amended standards were retrospectively adopted and therefore the 2011 comparative figures have been restated. In addition, effective April 1, 2011, the Corporation early adopted Sections PS 3450, Financial Instruments, and PS 2601, Foreign Currency Translation on a prospective basis, without restatement of 2011 comparative figures. Key adjustments resulting from the adoption of these accounting standards are discussed in Note 2 of the financial statements.

### **Financial Highlights**

#### *Statement of Operations*

For the nine months ended December 31st, the Corporation's net results from operations were (\$724,000); compared to \$13.1 million in 2010. The excess of expenses over revenues year to date is due to the shortfall in funding for Payment in Taxes (PILT) and contributions to National Collection Fund. These expenses were partially offset by reductions in operating expenses to address the shortfalls.

Net operating results at the end of December 2011 are \$13.9 million lower than prior year at the same date, which is mostly due to lower Parliamentary appropriations. Last year at the end of December, the Corporation had received 10 months of appropriations, compared to 9 months this year. In addition, in December 2010, the organization received \$5.8M in Supplementary Estimates, compared to \$738,000 in the current year. And finally, gain on investments are no longer recognized as revenues due to the adoption of PSAS standards.

Revenues from operations are in line with prior year's results and slightly higher than budget. The Corporation has increased certain fees this year to reduce a projected budget shortfall. However, these increases have been partially offset by lower paid attendance at the Canadian Museum of Civilization and IMAX Theatre.

Operating expenses have increased by 0.51% compared to prior year and are in line with expectations. This has been achieved through targeted cost reductions which have helped offset increases in fixed costs, such as utilities and salary increases required by collective agreements.

#### *Statement of Financial Position*

Cash has decreased by \$5.5 million as compared to the prior year end, mainly attributable to a reduction in Accounts Payable and Deferred Appropriations. The National Collection Fund stands at \$7.4 million at December 31, 2011.

Unrealized gains on investments are no longer recorded as revenue, but rather as an accumulated remeasurement gain on the Statement of Financial Position. As this change is applied prospectively as at April 1, 2011, the Statement of Operations shows a prior year gain of \$612,000 and zero for the current fiscal year. The current year gain for unrealized gains or losses

on investments now appear as a remeasurement gain or loss. The Accumulated Remeasurement Gains of \$1.7 million represent these unrealized gains on investments.

As part of our PSAS transition we have determined that Investment in Capital Assets should represent assets acquired with non restricted funds and non-depreciable assets. Accordingly, we have restated the March 31, 2011 balances from those presented in the June 30, 2011 and September 30, 2011 statements to reflect this basis of presentation. This restatement only impacts the balances within Net Assets and has no impact on Net Results from Operations.

As at December 31, 2011, the Corporation holds Master Asset Vehicle (MAV) Notes. The fair values of the MAVII notes are determined using the foregoing assumptions and are based on the Corporation's assessment of market conditions. At March 31, 2011, the MAVII notes were recorded at their estimated fair value of \$7.6 million. The Corporation has maintained this valuation as at December 31, 2011.

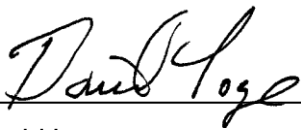
*Update to March 31, 2011 Management Discussion and Analysis*

The Management Discussion and Analysis as at March 31, 2011 identified that the Corporation had undertaken certain initiatives to address a budget shortfall for 2011-12; these initiatives included an increase in certain user fees, including admission fees and parking, increased targets for private sector support, reduction in staff positions, and the reduction of costs through contract renegotiation and renewal. These initiatives have addressed the current budget shortfall, but additional measures will still be required for fiscal 2012-2013 to address funding shortfalls.

## STATEMENT OF MANAGEMENT RESPONSIBILITY BY SENIOR OFFICIALS

Management is responsible for the preparation and fair presentation of these quarterly financial statements in accordance with the Treasury Board of Canada Standard on Quarterly Financial Reports for Crown Corporations and for such internal controls as management determines is necessary to enable the preparation of quarterly financial statements that are free from material misstatement. Management is also responsible for ensuring all other information in this quarterly financial report is consistent, where appropriate, with the quarterly financial statements.

Based on our knowledge, these unaudited quarterly financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the quarterly financial statements.



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David Loye  
Chief Operating Officer



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Linda Hurdle  
Chief Financial Officer

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

## Statement of Financial Position

As at December 31, 2011

(In thousands of dollars)

	December 31, 2011	March 31, 2011 Restated Note 2
<b>Assets</b>		
Current assets:		
Cash	\$ 6,999	\$ 12,485
Accounts receivable	1,141	2,482
Inventories	1,019	891
Prepaid expenses	848	441
	<u>10,007</u>	<u>16,299</u>
Restricted cash	1,231	1,088
Restricted cash and investments - National Collection Fund	7,438	5,396
Investments	38,309	36,880
Collection	1	1
Capital assets	270,701	276,754
	<u>\$ 327,687</u>	<u>\$ 336,418</u>
<b>Liabilities and Equity</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 10,165	\$ 12,815
Deferred contributions and deferred revenue (note 3)	2,744	2,895
	<u>12,909</u>	<u>15,710</u>
Deferred contributions - National Collection Fund (note 4)	7,438	5,396
Deferred contributions related to capital assets (note 5)	232,292	241,297
Employee future benefits	8,729	8,665
	<u>261,368</u>	<u>271,068</u>
Net assets:		
Unrestricted	23,380	24,104
Investment in capital assets	41,246	41,246
Accumulated remeasurement gains	1,693	-
	<u>66,319</u>	<u>65,350</u>
	<u>\$ 327,687</u>	<u>\$ 336,418</u>

The accompanying notes and schedules form an integral part of the financial statements.

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

## Statement of Operations

For the three and nine-month periods ended December 31, 2011

(In thousands of dollars)

	Three month period ended December 31		Nine month period ended December 31	
	2011	2010	2011	2010
Revenues:				
Parliamentary appropriations (note 7)	\$ 12,697	\$ 22,886	\$ 51,925	\$ 65,177
Donations and sponsorships	175	87	470	272
Gain on investments	-	(748)	-	612
Interest	261	256	803	726
Operating (schedule 1)	2,446	2,300	10,351	10,272
	15,579	24,781	63,549	77,059
Expenses (schedule 2):				
Collect and research	\$ 3,186	\$ 3,151	\$ 9,365	\$ 9,557
Exhibit, educate and communicate	4,184	4,169	12,640	12,342
Accommodation	9,966	9,787	29,745	29,108
Corporate management	4,174	4,697	12,523	12,939
	21,510	21,804	64,273	63,946
Net results	\$ (5,931)	\$ 2,977	\$ (724)	\$ 13,113

The accompanying notes and schedules form an integral part of the financial statements.

**CANADIAN MUSEUM OF CIVILIZATION**  
Statement of Remeasurement Gains and Losses

(Unaudited)

For the period ended December 31, 2011  
(In thousands of dollars)

	December 31
	2011
Accumulated remeasurement gains (losses), beginning of year	\$ -
Unrealized gains attributed to:	
Long-term bonds	1,693
Accumulated remeasurement gains, end of period	\$ 1,693

The accompanying notes and schedules form an integral part of the financial statements.

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

## Statement of Changes in Net Assets

For the period ended December 31, 2011

(In thousands of dollars)

	Unrestricted	Investment in capital assets	Accumulated remeasurement gains	December 31 2011	December 31 2010
Net assets, beginning of year	\$ 24,104	\$ 41,246	\$ -	\$ 65,350	\$ 63,488
Net results	(724)	-	-	(724)	13,113
Remeasurement gains	-	-	1,693	1,693	-
Net assets, end of period	\$ 23,380	\$ 41,246	\$ 1,693	\$ 66,319	\$ 76,601

The accompanying notes and schedules form an integral part of the financial statements.



**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

## Statement of Cash Flows

For the three and nine-month periods ended December 31, 2011

(In thousands of dollars)

	Three month period ended December 31		Nine month period ended December 31	
	2011	2010	2011	2010
Operating activities:				
Cash receipts (clients)	\$ 2,801	\$ 2,359	\$ 11,632	\$ 10,756
Cash receipts (parliamentary appropriations)	13,200	23,577	53,752	67,113
Cash paid (employees and suppliers)	(19,269)	(18,515)	(67,394)	(64,054)
Interest received	261	256	803	726
	(3,007)	7,677	(1,207)	14,541
Investing activities:				
Decrease in long-term investments	88	80	264	235
Increase in restricted cash and investments	(735)	(704)	(2,185)	(1,805)
	(647)	(624)	(1,921)	(1,570)
Capital activities:				
Acquisition of capital assets	(2,023)	(912)	(5,091)	(2,339)
Financing activities:				
Parliamentary appropriations for the acquisition of capital assets	908	871	2,170	2,059
Restricted contributions and related investment income	313	192	563	282
	1,221	1,063	2,733	2,341
Increase (decrease) in cash	(4,456)	7,204	(5,486)	12,973
Cash, beginning of period	11,455	12,046	12,485	6,277
Cash, end of period	\$ 6,999	\$ 19,250	\$ 6,999	\$ 19,250

The accompanying notes and schedules form an integral part of the financial statements.

# CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements

(Unaudited)

For period ended December 31, 2011

(In thousands of dollars)

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## 1. Significant accounting policies:

The financial statements have been prepared in accordance with Canadian public sector accounting standards for government-not-for-profit organizations. Significant accounting policies are as follows.

### (a) Basis of presentation:

The Corporation has prepared the financial statements applying the Section 4200 series of Canadian public sector accounting standards applicable to government not-for-profit organizations.

The Corporation applies the deferral method of accounting for contributions for not-for-profit organizations.

### (b) Financial assets and financial liabilities:

Cash, restricted cash and investments and long-term investments in long-term bonds and in Master Asset Vehicle notes are classified in the fair value category. These financial assets are recognized at fair value through the Statement of Remeasurement Gains and Losses at each period end. Gains and losses on these financial assets are recognized in the Statement of Operations when the financial asset is derecognized due to disposal or impairment. Foreign exchange gains or losses prior to the derecognition of a financial asset or the settlement of a financial liability are also recognized in the Statement of Remeasurement Gains and Losses.

Fair value is determined for Master Asset Vehicles using a discounted cash flow, using market assumptions. All other financial assets in the fair value category are marked-to-market by reference to their quoted bid price. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are expensed.

### (c) Cash:

Cash is composed of deposits with financial institutions that can be withdrawn without prior notice or penalty.

### (d) Inventories:

Inventories, which consist of materials for the boutiques and publications, are valued at the lower of cost and net realizable value.

### (e) Collection:

The artifact collection forms the largest part of the assets of the Corporation and is presented in the balance sheet at a nominal value of \$1, due to the practical difficulties of determining a meaningful value for these assets.

# CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements, page 2

(Unaudited)

For period ended December 31, 2011  
(In thousands of dollars)

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## 1. Significant accounting policies (continued):

(e) Collection (continued):

Objects purchased for the collection of the Corporation are recorded as an expense in the year of acquisition. Objects donated to the Corporation are recorded, as assets, at a nominal value.

(f) Capital assets:

Capital assets owned by the Corporation are recorded at cost, net of accumulated amortization. Buildings owned by the Government of Canada, which are under the administrative control of the Corporation, are recorded at their estimated historical cost, less accumulated amortization. Lands owned by the Government of Canada, which are under the administrative control of the Corporation, are recorded at their estimated historical cost with a corresponding amount credited directly to the net assets of the Corporation.

Amortization is calculated using the straight-line method, over the estimated useful lives of assets as follows:

Asset	Useful life
Buildings	40 years
Building improvements	10 years
Technical and informatics equipment	5 and 8 years
Office furniture and equipment	8 years
Motor vehicles	5 years

Film rights represent the costs associated with the Corporation's investment in the production of an IMAX/OMNIMAX film. The film investment is initially recognized as a capital asset, and expensed over the period of the initial film run.

(g) Employee future benefits:

(i) Pension benefits:

All eligible employees participate in the Public Service Pension Plan administered by the Government of Canada. The Corporation's contributions reflect the full cost as employer. This amount is currently based on a multiple of an employee's required contributions and may change over time depending on the experience of the Plan. The Corporation's contributions are expensed during the year in which the services are rendered and represent the total pension obligation of the Corporation. The Corporation is not currently required to make contributions with respect to any actuarial deficiencies of the Public Service Pension Plan.

# CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements, page 3

(Unaudited)

For period ended December 31, 2011  
(In thousands of dollars)

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## 1. Significant accounting policies (continued):

### (g) Employee future benefits (continued):

#### (ii) Other post retirement benefits:

The Corporation provides unfunded defined benefit health and dental care plans for eligible retirees and employees. The cost of the accrued benefit obligations earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate of salary escalation, discount rate, retirement ages and expected health care and dental costs.

Past service costs are deferred and amortized on a straight-line basis over the average remaining service period of employees active at the date of the initiation or amendment. On July 1, 2006, the Corporation initiated these plans and, accordingly, is amortizing past service costs arising on plan initiation over 13.5 years, which is the average remaining service period of employees active at the date of the initiation.

In the period of a plan amendment related to prior period employee services that results in an increase or decrease in the accrued benefit obligation, the net unamortized actuarial gains or losses existing at the time of amendment are recognized immediately, to the extent of the increase or decrease in the accrued benefit obligation .

Actuarial gains (losses) on the accrued benefit obligation arise from differences between actual and expected experience and from changes in the actuarial assumptions used to determine the accrued benefit obligation. Actuarial gains (losses) are recognized on a systematic basis over the remaining service life of the active employees. The average remaining service period of the active employees covered by these post retirement benefits is 12.7 years.

The most recent actuarial valuation was completed by an independent actuary as at March 31, 2010. The Corporation measures its accrued benefit obligation for accounting purposes at period end based on its projected obligation as at March 31 of each year.

#### (iii) Sick leave benefits:

The Corporation provides sick leave benefits for employees that accumulate but do not vest. The cost of the accrued benefit obligations related to sick leave entitlement earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate of inflation, discount rate, employee demographics and sick leave usage of active employees.

# CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements, page 4

(Unaudited)

For period ended December 31, 2011  
(In thousands of dollars)

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## 1. Significant accounting policies (continued):

### (g) Employee future benefits (continued):

#### (iv) Severance benefits:

Employees are entitled to severance benefits, as provided for under labour contracts and conditions of employment. The cost of these benefits is accrued as the employees render the services necessary to earn them. Management determined the accrued benefit obligation using a projected benefit method based upon assumptions and best estimates relating to factors such as discount rate, inflation, anticipated turnover and employment retirement, and mortality rates. These benefits represent an obligation of the Corporation that entails settlement by future payments.

### (h) Revenue recognition:

#### (i) Museum operations:

Revenues from Museum operations include the sale of general admissions and programmes, IMAX, facility rentals, food concessions, parking, boutique sales, publications and royalties from boutique product reproduction and film distribution. They are recognized in the year in which the sale of goods is completed or the services are provided.

#### (ii) Memberships:

Revenue from the sale of memberships is recognized over the length of the membership eligibility period.

#### (iii) Travelling exhibits:

Revenue from the rental of travelling exhibits is recognized over the length of the exhibition period for each venue.

#### (iv) Interest on cash and investments:

Interest on cash and investments is recognized in the year it is earned.

#### (v) Sponsorships:

Unrestricted sponsorships are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted sponsorships are deferred and recognized as revenue in the year in which the related obligations are fulfilled. Revenues and offsetting expenses from goods and services received in-kind are recorded at fair market value upon receipt.

# CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements, page 5

(Unaudited)

For period ended December 31, 2011  
(In thousands of dollars)

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## 1. Significant accounting policies (continued):

### (h) Revenue recognition (continued):

#### (vi) Donations:

Donations are comprised of contributions received from non-government entities that are not part of the federal government reporting entity, such as individuals, foundations and corporations.

Unrestricted contributions are recognized as revenue on the Statement of Operations when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions which are explicitly or implicitly restricted for the purchase of depreciable capital assets are deferred and recognized as revenue on the same basis and over the same periods as the related capital assets acquired.

Contributions externally restricted for specific purposes are deferred on the Statement of Financial Position and recognized as revenue on the Statement of Operations in the period in which the related expenses are recognized. Restricted investment income is recognized as income in the Statement of Operations in the year that the related expenses are recognized.

#### (vii) Parliamentary appropriations:

The Government of Canada provides contribution funding to the Corporation through Parliamentary appropriations.

Parliamentary appropriations which are explicitly or implicitly restricted for the purchase of capital assets subject to amortization are deferred and recognized as revenue on the same basis and over the same periods as the related capital assets acquired.

Parliamentary appropriations restricted for specific expenses are deferred on the Statement of Financial Position and recognized as revenue on the Statement of Operations in the period that those expenses are incurred. Parliamentary appropriations that are not restricted to a specific purpose are recognized as revenue in the Statement of Operations in the period for which the appropriation is authorized.

# CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements, page 6

(Unaudited)

For period ended December 31, 2011  
(In thousands of dollars)

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## 1. Significant accounting policies (continued):

### (h) Revenue recognition (continued):

#### (viii) Other revenues:

Other revenues mainly consist of library and photographic reproduction services, conservation services, special event production coordination services and gain on disposal of assets. They are recognized in the year in which the sale of goods is completed or the services are provided.

#### (ix) Volunteer services:

Volunteers contribute a significant number of hours of service per year. Because of the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

### (i) Measurement uncertainty:

The preparation of financial statements in accordance with Canadian public sector accounting standards applicable for government not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of income and expenses for the year. Employee-related liabilities, contingent liabilities, valuation of Master Asset Vehicle notes, buildings, land and estimated useful lives of capital assets are the most significant items where estimates are used. Actual results could differ significantly from those estimated.

## 2. Adoption of new accounting standards:

Effective April 1, 2011, the Corporation adopted public sector accounting standards applicable for a government not-for-profit organization (GNPO). These amended standards were retrospectively adopted and therefore the 2011 comparative figures have been restated. In addition, effective April 1, 2011, the Corporation early adopted Sections PS 3450, Financial Instruments, and PS 2601, Foreign Currency Translation on a prospective basis, without restatement of 2011 comparative figures. Key adjustments resulting from the adoption of these accounting standards are as follows:

- (a) Intangible assets, representing the cost to the Museum of investing in the production of an IMAX/OMNIMAX film for eventual public showing, are included in the definition of a capital asset under PS4230. An adjustment was made to the 2011 financial statements to reclassify the carrying value of intangible assets of \$378 to capital assets.
- (b) Other comprehensive income is not recognized under public sector accounting standards applicable for a government not-for-profit organization. Consequently, other comprehensive income and comprehensive income are no longer reported on the Museum's Statement of

## CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements, page 7

(Unaudited)

For period ended December 31, 2011  
(In thousands of dollars)

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### 2. Adoption of new accounting standards (continued):

Operations. The 2011 financial statements have been adjusted to record amounts previously recognized as other comprehensive income as deferred contributions.

As a result, previously reported accumulated other comprehensive income of \$2,412 has been reclassified to deferred contributions and deferred revenues for \$1,088 and deferred contributions - National Collection Fund for \$1,324. Other comprehensive income previously recognized as income in 2011 has been reversed.

(c) The Corporation made an adjustment to the 2011 financial statements with respect to the accounting for employee future benefits. Specifically, this adjustment related to the following accounting policy differences:

(i) Discount rate:

Previously, the discount rate used to determine the post-retirement benefit costs was based on the rates earned on long term corporate AA bonds. Canadian Public Sector Accounting standards applicable for government not-for-profit organizations require that the discount rate be determined in reference to the Corporation's cost of borrowing. The resulting increase to the liability for post retirement benefit costs at April 1, 2010 to reflect the revised discount rate was \$981. The liability for post retirement benefit costs recorded at March 31, 2011 was increased by \$615.

(ii) Severance:

Canadian Public Sector Accounting standards applicable for government not-for-profit organizations require that the obligation for severance benefits be determined based on an accrued benefit method. Previously, the cost of these benefits was accrued by the Corporation based on management assumptions and estimates, as the employees rendered the services necessary to earn them. The resulting increase to the liability for severance benefits at April 1, 2010 to reflect the application of an accrued benefit method was \$838. The liability for severance benefits recorded at March 31, 2011 was increased by \$696.

(iii) Sick leave:

Previously, the Corporation was not required to record an accrued benefit obligation related to sick leave benefits as the benefits do not vest. Canadian Public Sector Accounting standards applicable for government not-for-profit organizations require that a liability and an expense be recognized for post-employment benefits and compensated absences that vest or accumulate in the period in which employees render services to the Corporation in return for the benefits. An adjustment was made to the 2011 financial statements to recognize a liability and an expense related to accumulated sick leave entitlement. The resulting increase to the liability for employee future benefits at April 1, 2010 related to sick leave was \$208. The liability for employee future benefits recorded at March 31, 2011 was increased by \$245 related to the accrual for accumulated sick leave entitlement.



## CANADIAN MUSEUM OF CIVILIZATION

Notes to the Financial Statements, page 8

(Unaudited)

For period ended December 31, 2011  
(In thousands of dollars)

### 2. Adoption of new accounting standards (continued):

In aggregate, the resulting increase to the liability for employee future benefits at April 1, 2010 was \$2,027. The liability for employee future benefit costs recorded at March 31, 2011 was increased by \$1,556.

(d) Remeasurement gains and losses are recognized on the Statement of Remeasurement Gains and Losses under public sector accounting standards. The 2011 financial statements have not been adjusted as PS 3450 and PS 2601 cannot be applied retroactively. Comparative amounts for remeasurement gains and losses are presented in accordance with the accounting policies applied by the Corporation as at March 31, 2011.

(e) Based upon the Canadian public sector accounting standards applicable for a government not-for-profit organization, the net assets of the Corporation include its investment in capital assets and unrestricted net assets. The 2011 financial statements have been amended to separately disclose each of these elements of the net assets in the Statement of Financial Position.

The impact of these restatements on the 2011 figures is as follows:

	March 31, 2011 Audited	Adjustment	March 31, 2011 Restated
<u>Statement of Financial Position:</u>			
Assets:			
Intangible assets	\$ 378	\$ (378)	\$ -
Capital assets	276,376	378	276,754
Liabilities:			
Deferred contributions and deferred revenues	1,807	1,088	2,895
Deferred contributions - National Collection Fund	4,072	1,324	5,396
Employee future benefits, beginning of year	6,172	2,027	8,199
Employee future benefits, end of year	7,109	1,556	8,665
Net assets:			
Net assets, beginning of year	67,701	(4,213)	63,488
Net assets, end of year	69,318	(3,968)	65,350
<u>Statement of Operations:</u>			
Other comprehensive income	226	(226)	-

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

Notes to the Financial Statements, page 9

For the period ended December 31, 2011  
(In thousands of dollars)

Note 3 - Deferred contributions and deferred revenues:

Deferred contributions and deferred revenues are as follows:

	December 31	March 31
	2011	2011
Deferred contributions from non-government sources	\$ 1,231	\$ 1,088
Deferred Parliamentary appropriations	707	1,134
Total deferred contributions	1,938	2,222
Deferred revenues - goods and services	806	673
	<b>\$ 2,744</b>	<b>\$ 2,895</b>

Changes in the deferred contributions and deferred revenues balance during the period were as follows:

	December 31	March 31
	2011	2011
Balance, beginning of year	\$ 2,895	\$ 3,282
Add restricted contributions received from non-government sources	294	370
Add deferred investment income	5	4
Add funds received through the provisions of goods and services	1,821	2,076
Less amounts transferred to the National Collection Fund	-	(255)
Less amounts recognized as revenue	(2,271)	(2,582)
Balance, end of period	<b>\$ 2,744</b>	<b>\$ 2,895</b>

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

Notes to the Financial Statements, page 10

For the period ended December 31, 2011

(In thousands of dollars)

Note 4 - Deferred contributions - National Collection Fund:

Deferred contributions for the National Collection Fund are as follows:

	December 31	March 31
	2011	2011
Deferred Parliamentary appropriations	\$ 5,869	\$ 4,072
Contributions from non-government entities	1,569	1,324
	<u>\$ 7,438</u>	<u>\$ 5,396</u>

Changes in the deferred contributions for the National Collection Fund balance during the period were as follows:

	December 31	March 31
	2011	2011
Balance, beginning of year	\$ 5,396	\$ 3,118
Add contributions from non-government entities received in the period	237	103
Add Parliamentary appropriations allocated to the National Collection Fund	1,500	2,000
Add deferred investment income	108	82
Add unrealized gain on investments	197	9
Add amounts transferred from Restricted Cash	-	255
Less amounts recognized as revenue	-	(171)
Balance, end of period	<u>\$ 7,438</u>	<u>\$ 5,396</u>

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

Notes to the Financial Statements, page 11

For the period ended December 31, 2011

(In thousands of dollars)

Note 5 - Deferred contributions related to capital assets:

Deferred contributions related to capital assets are as follows:

	December 31	March 31
	2011	2011
Deferred capital contributions from non-government entities	\$ 2,291	\$ 2,514
Deferred capital funding through Parliamentary appropriations	230,001	238,783
	<u>\$ 232,292</u>	<u>\$ 241,297</u>

Changes in the deferred contributions related to capital assets balance during the period were as follows:

	December 31	March 31
	2011	2011
Balance, beginning of year	\$ 241,297	\$ 245,591
Add Parliamentary appropriations received in the period	5,091	5,698
Less disposition of assets	(31)	-
Less Parliamentary appropriations used for capital projects deferred in prior years	(2,952)	(290)
Add Parliamentary appropriations received for capital projects deferred to future periods	-	4,754
Parliamentary appropriations received	243,405	255,753
Less amounts recognized as revenue:		
Deferred capital contributions	(111)	(148)
Parliamentary appropriations	(11,002)	(14,308)
Balance, end of period	<u>\$ 232,292</u>	<u>\$ 241,297</u>

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

Notes to the Financial Statements, page 12

For the period ended December 31, 2011

(In thousands of dollars)

Note 6 - Investment in capital assets:

The investment in capital assets consists of the following:

	December 31	March 31
	2011	2011
Capital assets	\$ 270,701	\$ 276,754
Less amounts financed by deferred contributions related to capital assets	(229,455)	(235,508)
	<u>\$ 41,246</u>	<u>\$ 41,246</u>

The Corporation's investment in capital assets as at March 31, 2011, as previously reported in the quarterly financial statements for the periods ended June 30, 2011 and September 30, 2011 erroneously included unspent Parliamentary appropriations deferred for the acquisition of capital assets in future periods in the calculation of the Corporation's investment in capital assets. The effect of this error was to understate the Corporation's investment in capital assets, and overstate unrestricted net assets.

As a result, the March 31, 2011 comparative figures have been restated, resulting in an investment in capital assets balance of \$41,246 and unrestricted net assets of \$24,104 as at March 31, 2011. The correction of this error does not impact the revenues, expenses, total net assets, and excess of revenues over expenses for the period ended December 31, 2011 and year ended March 31, 2011.

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

Notes to the Financial Statements, page 13

For the period ended December 31, 2011  
(In thousands of dollars)

Note 7 - Parliamentary appropriations:

Parliamentary appropriations recognized as revenue:

	December 31 2011	December 31 2010
Main Estimates amount provided for operating and capital projects	\$ 63,379	\$ 65,325
Supplementary estimates and transfers	738	5,893
	64,117	71,218
Parliamentary appropriations receivable at period end	(20,013)	(13,772)
Parliamentary appropriations received in the current period	44,104	57,446
Deferred Parliamentary appropriations, beginning of year	7,125	3,324
Parliamentary appropriations available for use	51,229	60,770
Portion of amount deferred for specific projects and acquisitions	(3,746)	(2,443)
Amounts used to purchase capital assets	(5,091)	(2,339)
Less disposition of assets	31	-
Amortization of deferred capital funding	11,002	10,689
Amount restricted for the National Collection Fund	(1,500)	(1,500)
<b>Parliamentary appropriations recognized as revenue</b>	<b>\$ 51,925</b>	<b>\$ 65,177</b>

Reconciliation of deferred parliamentary appropriations:

	December 31 2011	December 31 2010
Deferred Parliamentary appropriations, beginning of year	\$ 7,125	\$ 3,324
Deferred Parliamentary appropriations used in the current period	(3,379)	(881)
<b>Deferred Parliamentary appropriations, end of period</b>	<b>\$ 3,746</b>	<b>\$ 2,443</b>

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

## Schedule 1 - Operating Revenues

For the three and nine-month periods ended December 31, 2011

(In thousands of dollars)

	Three month period ended December 31		Nine month period ended December 31	
	2011	2010	2011	2010
General admission and programmes	\$ 782	\$ 717	\$ 3,954	\$ 3,728
Facility rental and concessions	489	337	1,650	1,573
Boutique sales	336	354	1,459	1,487
Parking	326	301	1,286	1,119
Imax	278	304	1,192	1,353
Memberships	62	57	182	182
Travelling exhibits	39	48	112	104
Publications	3	7	53	30
Royalties	4	5	10	89
Other	127	170	453	607
	<u>\$ 2,446</u>	<u>\$ 2,300</u>	<u>\$ 10,351</u>	<u>\$ 10,272</u>

**CANADIAN MUSEUM OF CIVILIZATION**

(Unaudited)

## Schedule 2 - Expenses

For the three and nine-month periods ended December 31, 2011

(In thousands of dollars)

	Three month period ended December 31		Nine month period ended December 31	
	2011	2010	2011	2010
Personnel costs	\$ 8,492	\$ 8,735	\$ 25,859	\$ 25,018
Amortization of capital assets	3,715	3,607	11,113	10,800
Professional and special services	3,089	3,356	9,248	10,265
Property taxes	2,277	2,159	6,831	6,796
Repairs and maintenance	934	909	2,271	2,119
Utilities	695	691	2,239	2,050
Communications	750	519	1,793	1,257
Materials and supplies	489	490	1,161	1,125
Marketing and advertising	318	343	881	979
Exhibit fabrication and rental	211	173	760	1,068
Cost of goods sold	165	235	686	729
Travel	206	238	538	671
Royalties	51	102	272	366
Collection acquisitions	39	151	269	420
Rentals	17	35	92	92
Building leases	24	15	63	55
Other	38	46	197	136
	\$ 21,510	\$ 21,804	\$ 64,273	\$ 63,946